

# Tapper, Jules

LAKES DISTRICT AIR RESCUE TRUST

6

## Other Comments

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Would you like to comment on any other aspect of this draft 10 Year Plan?

Please see attached.



**A PROPOSAL FOR  
FUNDING SUPPORT**

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**Graph showing NASO hours from 2012 to 2015 and projected 2016**

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**Email correspondence to SDC and ICC**



**LAKES DISTRICT**

## **Directory**

**Postal Address**

**PO Box 721**

**Queenstown**

**Email**



**Accountant**

**John Richardson & Co Limited**

**Arrowtown**

**Auditor**

**BDO Invercargill**

**Invercargill**

### **Lakes District Air Rescue Trust**

**Chairman**

**RJ Tapper ONZM**

**Secretary**

**AE Hill**

**Financial Controller**

**AJ Richardson CA, B Com**

**Trustees**

**New Zealand Police/SAR**

**JF Fookes**

**District Ambulance Service**

**KL Perriman/KG Raymond**

**District Medical Profession**

**Dr TR Cruickshank BMBS (Nottingham), FRNZCGP**

**Operator Member – Heliworks**

**RJ Mills/SM Theyes**

**Operator Member – SLHL**

**RJ Hayes MNZM / LN Matheson QSM**

**Charitable Entity**

**Registration number CC32003**

### **Lakes District Rescue Helicopter Limited**

**Registered Office**

**160 Centennial Avenue**

**Arrowtown**

**Company Number**

**4050979**

**Directors**

**RJ Tapper ONZM**

**AE Hill**

**AJ Richardson CA, B Com**

**Shareholder**

**Lakes District Air Rescue Trust – 3000 Shares**

**Charitable Entity**

**Registration number CC49904**



31 March 2015

Introductory note to the Councillors of Invercargill City Council,  
Southland District Council and the Queenstown Lakes District Council

Dear Councillors

I attach herewith the submission from the Lakes District Air Rescue Trust requesting support for the emergency helicopter service conducted by our subsidiary company Lakes District Rescue Helicopter Ltd. The Trust has operated throughout this southern region for the past 23 years. It is not fully funded by its major user NASO (ACC & the Ministry of Health) with substantial shortfalls in recent times as the supporting information shows.

As you read through the details contained herein you will realise that 'changing goalposts' have not been favourable for the Trust in the last two years since a new Government contract was let which also coincided with a rapid rise in calls for assistance.

I hope our request for support will find favour with you all, as it is felt that the financial ask, spread over the regions ratepayers is the most equitable method of funding the NASO shortfall we are experiencing as we provide this essential emergency infrastructure service in the wider area.

Yours faithfully



R J Tapper ONZM

Chairman  
Lakes District Air Rescue Trust  
Lakes District Rescue Helicopter Limited

# Executive Summary:

## Lake District Air Rescue Trust (LDART) support funding request

LDART has operated successfully in the area for 23 years from bases in Queenstown and Te Anau. It provides essential emergency services in the region mainly in a line Haast to Alexandra, thence to Stewart Island and all that area south and west of that line including into the southern oceans. The organisation must be doing something right after three of its active Trustees have over the past 18 years received high honours from Her Majesty Queen Elizabeth II for services to the aviation / EMS industry!

70 to 80% of missions are requested by NASO (ACC& MOH) Since 1 April 2013 this service is now not fully funded. In the past when called they paid at the preagreed hourly rate. Under the current NASO contract which has 3 more years to run, total funding is now capped at a set figure annually relative to hours flown - and serious underfunding occurs if those flying hours are exceeded.

The hour cap was fixed with all Trusts relative to the previous year's record levels pre contract. However since that date assistance callouts have increased markedly. Government expects communities to support any shortfall.

It is felt that extra support of the Trust can best be achieved through council support from QLDC, SDC and the ICC as the amount sought per ratepayer is the most equitable way of spreading the financial assistance across the whole region. By comparison I would note that the southern regions contribution towards the Forsyth Barr stadium was allocated against ratepayers at a much higher level and was in a 'nice to have' category compared with our 'essential emergency service.'

The financial support sought is a commitment from the three southern councils over three years to the level of \$50,000 per council per annum.

LDART has the lowest operating overheads of any Trust in NZ. Most other areas receive substantial community / council support. Until now with its low cost model, LDART has not had to seek major additional funding. The present ask is modest as a contribution towards this essential service. Major businesses cannot be expected to contribute continually as some feel it is double dipping relative to the current substantial contributions they already pay through ACC levies.

Other Trusts throughout NZ are all in similar positions to LDART with substantial shortfalls experienced by the major organisations. A completely different financial model will have to be negotiated and employed once the current NASO arrangements expire.

Apart from any council support LDART will still have to continue with its current fundraising activities to cover equipment, training and other overheads.

Remember, any one of us in the region may have to avail ourselves of the LDART provided 24 hour service due to a variety of reasons and it is comforting to know that such an emergency service is available.



**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2014**







**LAKES DISTRICT AIR RESCUE TRUST**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2014**





**LAKES DISTRICT**  
AIR RESCUE

**Lakes District Air Rescue Trust  
Special Purpose Annual Report  
for the Year Ended 31 March 2014**

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**LAKES DISTRICT**

**Lakes District Air Rescue Trust  
Trust Directory  
As at 31 March 2014**

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**Chairman**

RJ Tapper

**Secretary**

AE Hill

**Financial Controller**

AJ Richardson

**Trustees**

New Zealand Police/SAR	JF Fookes
District Ambulance Service	KI Perriman/KG Raymond
District Medical Profession	TR Cruickshank
Operator Member - Heliworks	RJ Mills/SM Theyers
Operator Member - SLHL	RJ Hayes/LN Matheson

**Auditor**

BDO Invercargill  
Spey Street  
Invercargill

**Bankers**

Westpac New Zealand Limited  
Terrace Junction  
Queenstown

**Date of Formation**

The Lakes District Air Rescue Trust was created by a deed dated 12 November 1992 and is a registered entity under the Charities Act 2005. Registration Number CC32003

**Trust's Objects**

To provide funds for air rescue services in the Otago and Southland district and as may be reasonably required from time to time outside that district within New Zealand.

**Lakes District Air Rescue Trust**  
**Trading Account**  
**For the Year ended 31 March 2014**

	2014 \$	2013 \$
<hr/>		
<b>REVENUE</b>		
Mission Income	-	1,266,015
Disbursements Recovered	-	11,335
Ministry of Health Payment	6,485	6,485
<b>Total Income</b>	<u>6,485</u>	<u>1,283,835</u>
<b>LESS DIRECT COSTS</b>		
Mission Subcontractors - Helicopter	-	951,102
Mission Subcontractors - Medical	-	20,947
Mission Subcontractors - Ambulance Officer	-	87,980
Accommodation Expenses	-	280
Hire - Night vision goggles	-	12,478
Winch Hire	-	2,730
Hire of Oxygen Bottles	-	395
Ministry of Health Payment transferred to Company	6,485	-
<b>Total</b>	<u>6,485</u>	<u>1,075,912</u>
<b>GROSS PROFIT FROM TRADING</b>	<u>-</u>	<u>\$207,923</u>

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*

**LAKES DISTRICT**

AIR RESCUE

**Lakes District Air Rescue Trust  
Statement of Financial Performance  
For the Year ended 31 March 2014**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
<b>Gross Profit from Trading</b>	-	207,923
<b>OTHER INCOME</b>		
Total other Income - Note 4	<u>147,328</u>	<u>138,807</u>
<b>Total Income</b>	<u>147,328</u>	<u>346,730</u>
<b>Less Expenses</b>		
Total Expenses - Note 4	<u>157,810</u>	<u>220,355</u>
<b>Total Expenses</b>	<u>157,810</u>	<u>220,355</u>
Net Profit (Deficit) Before Depreciation	(10,482)	126,375
<b>Less Depreciation Adjustments</b>		
Depreciation - Note 8	32,358	33,567
Depreciation Recovered	<u>-</u>	<u>(1,221)</u>
Net Depreciation Adjustment	32,358	32,346
<b>NET OPERATING PROFIT (DEFICIT)</b>	<u><u>(\$42,840)</u></u>	<u><u>\$94,029</u></u>

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*

**LAKES DISTRICT**

AIR RESCUE TRUST

**Lakes District Air Rescue Trust  
Statement of Movements in Equity  
For the Year Ended 31 March 2014**

	<b>2014</b> <b>\$</b>	<b>2013</b> <b>\$</b>
<b>EQUITY AT START OF PERIOD</b>	859,341	764,733
<b>SURPLUS &amp; REVALUATIONS</b>		
Net Operating Profit (Deficit)	(42,840)	94,029
Movements in Realised Capital Gains	-	579
<b>Total recognised revenues &amp; expenses</b>	<b>(42,840)</b>	<b>94,608</b>
<b>EQUITY AT END OF PERIOD</b>	<b>\$816,501</b>	<b>\$859,341</b>

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*



**LAKES DISTRICT****Lakes District Air Rescue Trust  
Statement of Financial Position  
As at 31 March 2014**

	2014 \$	2013 \$
<b>CURRENT ASSETS</b>		
Cash and Cash Equivalents - Note 7	667,111	719,076
GST Refund Due	6,345	4,584
Accounts Receivable	621	162,591
Payments in Advance	8,347	7,998
<b>Total Current Assets</b>	<b>682,424</b>	<b>894,249</b>
<b>NON-CURRENT ASSETS</b>		
Fixed Assets - Note 8	195,047	182,993
<b>Investments</b>		
Shares - Lakes District Rescue Helicopter Limited	10,000	10,000
<b>Total Non-Current Assets</b>	<b>205,047</b>	<b>192,993</b>
<b>TOTAL ASSETS</b>	<b>887,471</b>	<b>1,087,242</b>
<b>CURRENT LIABILITIES</b>		
Loan - Lakes District Rescue Helicopter Limited	26,485	-
Accounts Payable	15,805	207,952
<b>Total Current Liabilities</b>	<b>42,290</b>	<b>207,952</b>
<b>NON-CURRENT LIABILITIES</b>		
Grants held in Trust - Note 9	28,680	19,949
<b>TOTAL LIABILITIES</b>	<b>70,970</b>	<b>227,901</b>
<b>NET ASSETS</b>	<b>\$816,501</b>	<b>\$859,341</b>
<b>Represented by;</b>		
<b>TRUST EQUITY</b>		
Opening Equity	859,341	764,733
Capital Gain	-	579
Retained Earnings	(42,840)	94,029
<b>TOTAL TRUST FUNDS</b>	<b>\$816,501</b>	<b>\$859,341</b>

For and on behalf of the Trustees;

Date 22 September 2014

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*

## **1. STATEMENT OF ACCOUNTING POLICIES**

These special purpose financial statements are for Lakes District Air Rescue Trust. Lakes District Air Rescue Trust provides funds for air rescue services in Otago and Southland District.

These financial statements are a special purpose report which have been prepared for trustee management purposes.

The accounting policies adopted are not in conformity with generally accepted accounting practice. The special purpose accounting policies do not consolidate Lakes District Rescue Helicopter Limited, a wholly owned subsidiary. Accordingly, the financial statements should only be relied on for the expressly stated purpose.

The accounting principles recognised as appropriate for the measurement and reporting of earnings and financial position on an historical cost basis have been used, with the exception of certain items for which specific accounting policies have been identified.

### **Changes in Accounting Policies**

There have been no changes in accounting policies. All policies have been applied on bases consistent with those used in previous years.

### **Specific Accounting Policies**

In the preparation of these financial statements, the specific accounting policies are as follows:

#### **(a) Property, Plant & Equipment**

The entity has the following classes of Property, Plant & Equipment;

- Buildings
- Fixtures & Fittings
- Plant & Equipment

All property, plant & equipment is stated at cost less depreciation and impairment losses.

Depreciation has been calculated in accordance with rates permitted under the Income Tax Act 2007.

#### **(b) Goods & Services Tax**

These financial statements have been prepared on a GST exclusive basis with the exception of accounts receivable and accounts payable which are shown inclusive of GST.

#### **(c) Income Tax**

No provision for Income Tax has been made as the Trust is a charitable trust and as such is exempt from income tax under section CW 41 of the Income Tax Act 2007.

#### **(d) Cash and Cash Equivalents**

Cash and short-term deposits in the balance sheet comprise cash at bank and in hand and short-term deposits with an original maturity of twelve months or less plus bank overdrafts. Bank overdrafts are shown on the balance sheet as current liabilities within short term borrowings.

#### **(e) Revenue**

Sales of goods are recognised when the service has been provided to the client.

Interest income is recognised when it is received.



**(f) Receivables**

Receivables are stated at their estimated realisable value. Bad debts are written off in the year in which they are identified.

**2. AUDIT**

These financial statements have been subject to audit, please refer to the attached Auditor's Report.

**3. CONTINGENT LIABILITIES**

At balance date there are no known contingent liabilities (2013:\$0). Lakes District Air Rescue Trust has not granted any securities in respect of liabilities payable by any other party whatsoever.

**4. ADDITIONAL INFORMATION**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
<b>Profit Includes:</b>		
<u>Other Income</u>		
Donations - Westpac Chopper Appeal	80,651	39,771
Donations - Community	12,762	10,020
Grant - New Zealand Lotteries Training	15,728	35,860
Donation - Southern Region Lions	9,541	2,900
Donation - Police Diversion	-	1,000
MAF - Farm Mapping Donation	-	15,980
Subscriptions - Support Members	200	220
Subscriptions - Corporate Members	6,400	7,200
Interest Received	<u>22,046</u>	<u>25,856</u>
	<b>147,328</b>	<b>138,807</b>
<u>Expenses</u>		
Accountancy Fees	2,500	2,500
Administration Costs	43,170	87,323
Advertising	2,480	843
Audit Fee - AIA	2,176	-
Audit Fees - Financial	1,950	2,585
Bank Charges	86	10
Chairmans Expenses	4,800	4,800
Consultancy	-	900
Expenses Secretary/Manager	1,600	18,244
Freight & Courier	112	32
General Expenses	44	44
Honorarium Chairman	5,500	2,000
Honorarium Secretary/Manager	13,500	10,000
Helipads Survey Costs	250	-
Hire of Oxygen	92	-
Insurance	10,498	7,224
Interest - Overdraft	37	-
Legal Expenses	756	11,559
Meeting Expenses - AGM	81	231
Meeting Expenses - Ambulance NZ	-	88

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached audit report.*

**Lakes District Air Rescue Trust**  
**Notes to the Financial Statements**  
**For the Year ended 31 March 2014**



**LAKES DISTRICT**  
**AIR RESCUE TRUST**

NASO Audit Expenses	-	7,515
Printing, Stamps & Stationery	2,180	2,336
Repairs & Maintenance - Equipment	5,746	2,710
Training	49,463	46,111
Subscriptions	2,958	2,961
Telephone, Tolls & Internet	1,339	1,478
Travel, Conferences, Food and Accommodation	6,492	8,861
	<u>157,810</u>	<u>220,355</u>

**5. RELATED PARTIES**

During the period there have been transactions between Lakes District Air Rescue Trust and related parties as follows:

**Hollyfordair Travel Limited**

RJ Tapper is the Chairman of the Lakes District Air Rescue Trust and a director of Hollyfordair Travel Limited. During the year, Hollyfordair Travel Limited was paid for meeting attendences and received an honorarium for services to the Trust.

**Q D Management Limited**

AE Hill is the Secretary/Manager of the Lakes District Air Rescue Trust and a director of Q D Management Limited. During the year, Q D Management Limited was paid for specific administration projects and received an honorarium for services to the Trust.

**John Richardson & Co Limited**

AJ Richardson is the Financial Controller of the Lakes District Air Rescue Trust and a director of John Richardson & Co Limited. During the year, John Richardson & Co Limited was paid for accounting and administration services to the Trust.

**Heliworks Queenstown Helicopters (2012) Limited**

RJ Hayes is a trustee of the Lakes District Air Rescue Trust and a director of Heliworks Queenstown Helicopters (2012) Limited. During the year, Heliworks Queenstown Helicopters (2012) Limited was paid for providing training services.

**Southern Lakes Helicopters Limited**

RJ Hayes is a trustee of the Lakes District Air Rescue Trust and a director of Southern Lakes Helicopters Limited. During the year, Southern Lakes Helicopters Limited was paid for providing training services.

Lakes District Rescue Helicopter Limited, a wholly owned subsidiary of Lakes District Air Rescue Trust commenced full trading on 1 April 2013. AE Hill, RJ Tapper and AJ Richardson are directors of Lakes District Rescue Helicopter Limited.

**6. SECURITIES AND GUARANTEES**

There was no overdraft as at balance date nor was any facility arranged.



**7. CASH & CASH EQUIVALENTS**

	2014	2013
	\$	\$
Westpac New Zealand Limited - Cheque Account	1,560	29,458
Westpac New Zealand Limited - Term Deposit	651,370	333,764
Westpac New Zealand Limited - On Call Account	1,259	343,477
SBS Bank - Term Investment	12,867	12,322
SBS Bank - Cheque Account	55	55
<b>Total Cash and Cash Equivalent</b>	<b>667,111</b>	<b>719,076</b>

**8. PROPERTY, PLANT & EQUIPMENT**

	2014	2013
	\$	\$
<b>Buildings</b>		
At cost	59,939	55,349
Less accumulated depreciation	(15,900)	(15,453)
	<u>44,039</u>	<u>39,896</u>
Current year depreciation	447	334
	<u>447</u>	<u>334</u>
<b>Fixtures &amp; Fittings</b>		
At cost	1,244	1,244
Less accumulated depreciation	(1,218)	(1,213)
	<u>26</u>	<u>31</u>
Current year depreciation	5	6
	<u>5</u>	<u>6</u>
<b>Plant &amp; Equipment</b>		
At cost	580,524	540,702
Less accumulated depreciation	(429,542)	(397,636)
	<u>150,982</u>	<u>143,066</u>
Current year depreciation	31,906	33,227
	<u>31,906</u>	<u>33,227</u>
<b>Total Property, Plant &amp; Equipment</b>	<b>\$195,047</b>	<b>\$182,993</b>
<b>Total Depreciation &amp; Impairment for the year</b>	<b>\$32,358</b>	<b>\$33,567</b>

**9. TRAINING GRANTS/DONATIONS**

	2014	2013
	\$	\$
<b>Lottery Training Grant 300063</b>		
Opening Balance	-	35,860
Advance amount	34,000	-
	<u>34,000</u>	<u>35,860</u>

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached audit report.*

**Lakes District Air Rescue Trust**  
**Notes to the Financial Statements**  
**For the Year ended 31 March 2014**



**LAKES DISTRICT**  
**AIR RESCUE**

Less Funds Drawn	<u>15,728</u>	<u>35,860</u>
<b>Total Remaining</b>	<u>18,272</u>	<u>-</u>
<b>Southern Region Lions Donation</b>		
Opening Balance	<u>19,949</u>	<u>22,849</u>
	<u>19,949</u>	<u>22,849</u>
Less Funds Drawn	<u>9,541</u>	<u>2,900</u>
<b>Total Remaining</b>	<u>10,408</u>	<u>19,949</u>
<b>TOTAL GRANT/DONATIONS REMAINING</b>	<u>28,680</u>	<u>19,949</u>

**10. CAPITAL EXPENDITURE COMMITMENTS**

At balance date, there are no capital commitments. (2013: \$0.00)

**11. TRADE AND OTHER RECEIVABLES**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
Accounts Receivable	621	162,591
Payments in Advance	<u>8,347</u>	<u>7,998</u>
	<u>8,968</u>	<u>170,589</u>

**12. TRADE AND OTHER PAYABLES**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
Accounts Payable	<u>15,805</u>	<u>207,952</u>
	<u>15,805</u>	<u>207,952</u>

*The accompanying notes form part of these financial statements.*  
*These financial statements should be read in conjunction with the attached audit report.*





## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF LAKES DISTRICT AIR RESCUE TRUST**

### **Report on the Financial Statements**

We have audited the special purpose financial statements of Lakes District Air Rescue Trust on pages 2 to 10, which comprise the trading account and the statement of financial performance and the statement of movements in equity and the statement of financial position as at 31 March 2014, and a summary of significant accounting policies and other explanatory information. The financial statements have been prepared based on the financial reporting provisions of the Trust deed dated 12 November 1992.

This report is made solely to the Trustees, as a body, in accordance with the Trust Deed of Lakes District Air Rescue Trust. Our audit has been undertaken so that we might state to the Trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

### **Board of Trustees Responsibility for the Financial Statements**

The Board of Trustees are responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions of the Trust deed and for such internal control as the Board of Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the overall presentation of the financial statements.





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Lexicon House  
123 Spey Street  
PO Box 1206  
Invercargill 9840, New Zealand

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, Lakes District Air Rescue Trust.

**Basis for Qualified Opinion on Financial Position and Financial Performance**

Control over community donations prior to being recorded is limited, and there are no practical audit procedures to determine the effect of this limited control. Accordingly the completeness of revenue and retained earnings is unable to be determined.

**Basis of Accounting and Restriction on Distribution and Use**

Without modifying our opinion, we draw attention to the statement of accounting policies, which describes the basis of accounting. The financial statements are prepared to assist Trustees to comply with the financial reporting provisions of the Trust deed referred to above. As a result, the financial statements may not be suitable for another purpose. Our report is intended solely for Lakes District Air Rescue Trust and its trustees and should not be distributed to parties other than the Lakes District Air Rescue Trust and its Trustees.



BDO Invercargill

22 September 2014

123 Spey Street  
Invercargill  
New Zealand



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**LAKES DISTRICT RESCUE HELICOPTER LIMITED**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2014**





**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Annual Report  
for the Period Ended 31 March 2014**

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**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Company Directory  
As at 31 March 2014**

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**Capital**

3000 Ordinary Shares

**Registered Office**

160 Centennial Avenue  
Arrowtown

**Directors**

AE Hill  
AJ Richardson  
RJ Tapper

**Company Number**

4050979

**Accountant**

John Richardson & Co Limited  
Arrowtown

**Auditor**

BDO Invercargill  
Spey Street  
Invercargill

**Bankers**

Westpac New Zealand Limited  
Terrace Junction  
Queenstown

**Date of Formation**

11 October 2012

**Nature of Business**

The Lakes District Rescue Helicopter Limited is the operating entity of the Lakes District Air Rescue Trust

**Shareholders**

Lakes District Air Rescue Trust - 3000 shares

**Charitable Entity**

Lakes District Rescue Helicopter Limited is registered as a charitable entity under the Charities Act 2005.  
Registration number CC49904



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Annual Report  
For the Period ended 31 March 2014**

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The Directors present here their Annual report including Financial Statements of the company for the period ended 31st March 2014.

Section 211 of the Companies Act 1993 requires the following disclosures:

The Lakes District Rescue Helicopter Limited is the operating entity of the Lakes District Air Rescue Trust.

The nature of the company's business has not changed during the year.

**Directors' Disclosures**

During the year the Directors had no interest in any transactions entered into by the company other than those disclosed in the interests register and or listed below.

The following Directors held office during the year:

AE Hill, AJ Richardson and RJ Tapper

No other person was a director at any time during the year.

The Board of Directors received no notices from directors wishing to use company information received in their capacity as directors which would not have ordinarily been available.

No Director acquired or disposed of any interest in shares in the company during the year

**Auditors**

The company's Auditors are BDO Invercargill, audit fees payable for the year are \$2,446.00. BDO Invercargill are willing to continue as the company auditors.

Fees payable to BDO Invercargill for other than Audit work were \$nil.

**Donations**

No donations were made by the company during the year.

**Employee Remuneration**

No employee received remuneration and/or any other benefits exceeding \$100,000 during the year.

For and on behalf of the Board of Directors,

Director

Director

Date 22 September 2014

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Trading Account  
For the Year ended 31 March 2014**

	2014 \$	2013 \$
<b>REVENUE</b>		
Mission Income	1,538,709	-
Disbursements Recovered	<u>1,331</u>	<u>-</u>
<b>Total Income</b>	1,540,040	-
<b>LESS DIRECT COSTS</b>		
Mission Subcontractor - Helicopter	1,373,449	-
Mission Subcontractor - Medical	21,122	-
Mission Subcontractor - Ambulance Officer	127,908	-
Disbursements Charged	<u>1,253</u>	<u>-</u>
<b>Total</b>	1,523,732	-
<b>GROSS PROFIT FROM TRADING</b>	<u>\$16,308</u>	<u>-</u>

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Statement of Financial Performance  
For the Period ended 31 March 2014**

	2014 \$	2013 \$
Gross Profit from Trading	16,308	-
<b>GROSS PROFIT</b>	16,308	-
<b>SUNDRY INCOME</b>		
Interest Received	1,334	4
<b>Total Income</b>	17,642	4
<b>Less Expenses</b>		
Accountancy Fees	2,499	829
Administration Costs	49,296	762
Audit Fees - Financial	2,446	500
Bank Charges	82	12
Consultancy	896	-
Insurance	1,825	304
Printing, Stamps & Stationery	687	150
<b>Total Expenses</b>	57,731	2,556
<b>NET OPERATING DEFICIT</b>	(\$40,089)	(\$2,552)

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*





**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Statement of Movements in Equity  
For the Period Ended 31 March 2014**

	2014 \$	2013 \$
<b>EQUITY AT START OF PERIOD</b>	7,448	-
<b>SURPLUS &amp; REVALUATIONS</b>		
Net Surplus After Tax	(40,089)	(2,552)
Movements in Realised Capital Gains	-	-
Movements in Revaluation Reserves	-	-
<b>Total recognised revenues &amp; expenses</b>	(40,089)	(2,552)
<b>OTHER MOVEMENTS</b>		
Owner Contributions	-	10,000
Distribution to Owners	-	-
<b>EQUITY DEFICIT AT END OF PERIOD</b>	<u>(\$32,641)</u>	<u>\$7,448</u>

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Statement of Financial Position  
As at 31 March 2014**

	2014 \$	2013 \$
<b>CURRENT ASSETS</b>		
Westpac New Zealand Limited - Cheque	43,610	7,892
Westpac New Zealand Limited - On Call	20,446	-
Loan - Lakes District Air Rescue Trust	26,485	-
GST Refund Due	34,275	610
Taxation Refund Due	338	1
Accounts Receivable	80,313	-
Payments in Advance	1,521	1,521
<b>Total Current Assets</b>	<u>206,988</u>	<u>10,024</u>
<b>TOTAL ASSETS</b>	206,988	10,024
<b>CURRENT LIABILITIES</b>		
Accounts Payable	239,629	2,576
<b>TOTAL LIABILITIES</b>	<u>239,629</u>	<u>2,576</u>
<b>NET LIABILITIES</b>	<u>(\$32,641)</u>	<u>\$7,448</u>
Represented by;		
<b>EQUITY</b>		
Share Capital	10,000	10,000
Retained Earnings	(42,641)	(2,552)
<b>TOTAL EQUITY DEFICIT</b>	<u>(\$32,641)</u>	<u>\$7,448</u>

For and on behalf of the Board ;

Director

Director

Date

22 September 2014

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited**  
**Notes to the Financial Statements**  
**For the Period ended 31st March 2014**

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**1. STATEMENT OF ACCOUNTING POLICIES**

**Reporting Entity**

These are the financial statements of Lakes District Rescue Helicopter Limited ('the company'). Lakes District Rescue Helicopter Limited is a company incorporated in New Zealand registered under the Companies Act 1993. Lakes District Rescue Helicopter Limited is engaged in the business of providing an air ambulance service under the Lakes District Air Rescue Trust.

The financial statements of Lakes District Rescue Helicopter Limited have been prepared in accordance with the reporting requirements of Section 11 of the Financial Reporting Act 1993.

**Measurement Base**

The accounting principles recognised as appropriate for the measurement and reporting of earnings and financial position on an historical cost basis have been used, with the exception of certain items for which specific accounting policies have been identified.

Accrual accounting is used to recognise expenses and revenues when they occur.

The information is presented in New Zealand dollars.

**Changes in Accounting Policies**

There have been no changes in accounting policies. All policies have been applied on bases consistent with those used in previous years.

**Exempt Reporting**

Lakes District Rescue Helicopter Limited is an exempt company as defined by the Financial Reporting Act 1993. These financial statements have been prepared in compliance with Section 12 of that Act, and with the Financial Reporting Order 1994.

**Specific Accounting Policies**

In the preparation of these financial statements, the specific accounting policies are as follows:

**(a) Accounting Period**

These financial statements have been prepared for the period of 12 months ending 31 March 2014. The comparative figures cover 6 months ending 31 March 2013.

**(b) Goods & Services Tax**

These financial statements have been prepared on a GST exclusive basis with the exception of accounts receivable and accounts payable which are shown inclusive of GST.

**(c) Income Tax**

No provision for Income Tax has been made as the company has been granted Charitable status and as such is exempt from income tax.

*The accompanying notes form part of the financial statements.  
These financial statements should be read in conjunction with the attached audit report.*





**Lakes District Rescue Helicopter Limited**  
**Notes to the Financial Statements**  
**For the Period ended 31st March 2014**

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**(d) Revenue**

Sales of goods are recognised when they have been delivered and accepted by the customer.

Interest income is recognised using the effective interest method.

**(e) Receivables**

Receivables are stated at their estimated realisable value. Bad debts are written off in the year in which they are identified.

**(f) Going Concern**

The shareholders have given an undertaking to provide financial assistance to the company for a 12 month period ending from the date of the financial statements, as and when it is needed to enable the company to continue its operations. It is with this support that the financial statements of the company have been prepared on a going concern basis.

**2. AUDIT**

These financial statements have been subject to audit, please refer to the Auditor's Report.

**3. CONTINGENT LIABILITIES**

At balance date there are no known contingent liabilities (2013:\$0). Lakes District Rescue Helicopter Limited has not granted any securities in respect of liabilities payable by any other party whatsoever.

**4. RELATED PARTIES**

During the period there have been material transactions between Lakes District Rescue Helicopter Limited and related parties as follows:

Goods and services were purchased from:

John Richardson and Co Limited.

AJ Richardson, the financial controller, is a director of John Richardson and Co Limited and a trustee of the Lakes District Air Rescue Trust, the shareholder of Lakes District Rescue Helicopter Limited.

During the year, Lakes District Rescue Helicopter Limited paid \$50,762 for accountancy, administration and stationery to John Richardson & Co Limited.

Heliworks Queenstown Helicopters (2012) Limited.

RJ Hayes is a director of Heliworks Queenstown Helicopters (2012) Limited and a trustee of the Lakes District Air Rescue Trust, the shareholder of Lakes District Rescue Helicopter Limited.

During the year, Lakes District Rescue Helicopter Limited paid \$877,970 for helicopter services to Heliworks Queenstown (2012) Helicopter Limited.

Southern Lakes Helicopters Limited.

RJ Hayes is a director of Southern Lakes Helicopters Limited and a trustee of the Lakes District Air Rescue Trust, the shareholder of Lakes District Rescue Helicopter Limited.

During the year, Lakes District Rescue Helicopter Limited paid \$543,330 for helicopter services to





**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Notes to the Financial Statements  
For the Period ended 31st March 2014**

Southern Lakes Helicopter Limited.

Lakes District Rescue Helicopter Limited is a wholly owned subsidiary of Lakes District Air Rescue Trust.

**5. SECURITIES AND GUARANTEES**

There was no overdraft as at balance date nor was any facility arranged.

**6. IMPUTATION CREDIT ACCOUNT**

At balance date imputation credits available to the shareholders were

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
<b>Opening Balance</b>	1	-
Payments to IRD	-	-
Income Tax refunded	(1)	-
RWT credits attached to Interest income received	338	1
Imputation credits attached to Dividends received	-	-
<b>Closing Balance</b>	<u>338</u>	<u>1</u>

**7. CAPITAL COMMITMENTS**

The company has no capital commitments at balance date. (2013: \$0)

**8. SHAREHOLDERS' EQUITY**

**(a) Capital**

These shares have full voting rights and participate fully in all dividends and proceeds upon winding up.

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
3000 Ordinary Shares	10,000	10,000
<b>Total Issued and Paid up Capital</b>	<u>10,000</u>	<u>10,000</u>

**Total Issued Number of Shares 3000**

**(b) Retained Earnings**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
Retained Earnings opening balance	(2,552)	-
Net Surplus after tax	(40,089)	(2,552)
Available for appropriation	(42,641)	(2,552)
<b>Retained Earnings Closing Balance</b>	<u>(42,641)</u>	<u>(2,552)</u>

*The accompanying notes form part of the financial statements.  
These financial statements should be read in conjunction with the attached audit report.*



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Notes to the Financial Statements  
For the Period ended 31st March 2014**

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**9. TRADE AND OTHER RECEIVABLES**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
Loan - Lakes District Air Rescue Trust	26,485	-
Accounts Receivable	80,313	-
Payments in Advance	<u>1,521</u>	<u>1,521</u>
	<u><u>108,319</u></u>	<u><u>1,521</u></u>

**10. TRADE AND OTHER PAYABLES**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
Accounts Payable	<u>239,629</u>	<u>2,576</u>
	<u><u>239,629</u></u>	<u><u>2,576</u></u>

*The accompanying notes form part of the financial statements.  
These financial statements should be read in conjunction with the attached audit report.*



**LAKES DISTRICT  
RESCUE HELICOPTER LIMITED**

**Lakes District Rescue Helicopter Limited  
Schedule of Shareholder's Current Accounts  
As at 31 March 2014**

	<b>2014</b>	<b>2013</b>
	<b>\$</b>	<b>\$</b>
<hr/>		
<b>Lakes District Air Rescue Trust</b>		
Funds Introduced	<hr/> -	<hr/> 10,000
	-	10,000
<b>Less</b>		
Share capital payment	<hr/> -	<hr/> 10,000
<b>Closing Balance</b>	<hr/> <hr/> -	<hr/> <hr/> -

*This statement is to be read in conjunction with the notes to the financial statements and subject to the audit report.*





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Lexicon House  
123 Spey Street  
PO Box 1206  
Invercargill 9840, New Zealand

## **INDEPENDENT AUDITOR'S REPORT**

### **To the Shareholders of Lakes District Rescue Helicopter Limited**

#### **Report on the Financial Statements**

We have audited the financial statements of Lakes District Rescue Helicopter Limited on pages 3 to 11, which comprise the trading account and statement of financial performance and statement of movements in equity statement for the year then ended and statement of financial position as at 31 March 2014, and a summary of significant accounting policies and other explanatory information.

This report is made solely to the Company's shareholders, as a body, in accordance with Section 205(1) of the Companies Act 1993. Our audit has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body, for our audit work, for this report, or for the opinion we have formed.

#### **Directors' Responsibility for the Financial Statements**

The directors are responsible for the preparation of financial statements in accordance with generally accepted accounting practice in New Zealand and that they give a true and fair view of the matters to which they relate, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view of the matters to which they relate in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, Lakes District Rescue Helicopter Limited.

### Opinion

In our opinion, the financial statements on pages 3 to 11:

- comply with generally accepted accounting practice in New Zealand;
- give a true and fair view of the financial position of Lakes District Rescue Helicopter Limited as at 31 March 2014, and its financial performance for the year ended on that date.

### Emphasis of Matter - Fundamental Uncertainty Going Concern

#### *Reliance on continued Shareholder Support*

In forming our unqualified opinion, we have considered the adequacy of the disclosures made in the financial statements regarding the reliance on the continued support of the shareholder. The financial statements have been prepared on a going concern basis, the validity of which depends upon that continuing support being available. The financial statements do not include any adjustments that would result from that support not being forthcoming. Details of the circumstances relating to the Emphasis of Matter are described in note 1(f).

### Report on Other Legal and Regulatory Requirements

In accordance with the Financial Reporting Act 1993 we report that:

- We have obtained all the information and explanations that we have required.
- In our opinion, proper accounting records have been kept by Lakes District Rescue Helicopter Limited as far as appears from our examination of those records.



BDO Invercargill

22 September 2014  
123 Spey Street  
Invercargill  
New Zealand



**DRAFT PRE AUDIT FINANCIAL STATEMENTS**

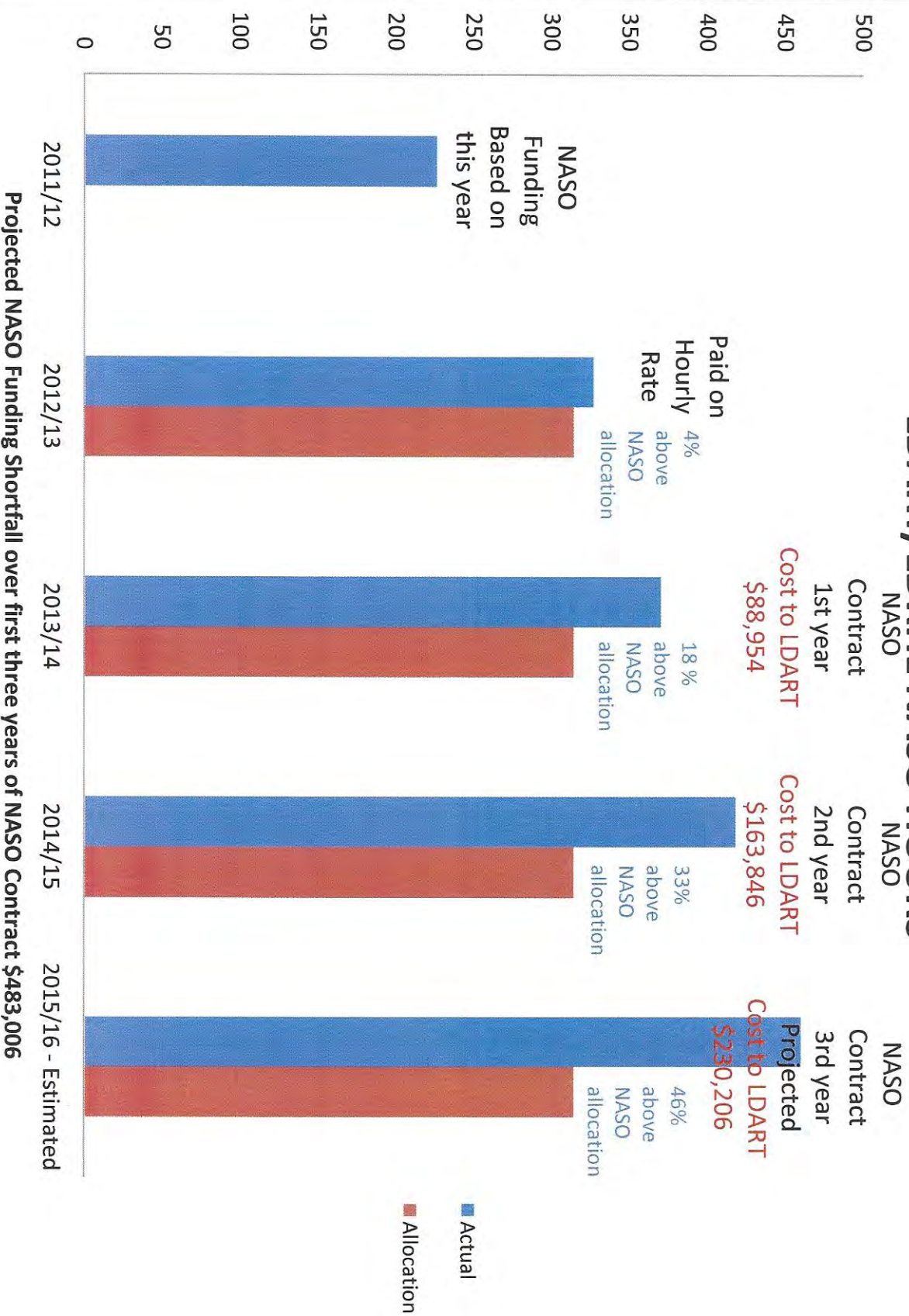
**FOR THE YEAR ENDED 31 MARCH 2015**



## **STATISTICS**



# LDART/LDRHL NASO HOURS



Lakes District Air Rescue Trust  
Mission Statistics  
For the year ending 31 March 2012, 2013, 2014 and 2015

Second Year NASO Contract

2014/15

MONTH	NASO												MEDICAL OTHERS						LDART	RCC NZ	NZ Police (SAR)	TOTAL
	ACC		MOH Medical		MOH IHT		MOH TOTAL		NASO TOTAL		PRIVATE/SDHB		MEDICAL OTHER									
	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	Accum. Flying Time	
Apr-14	16	20.50	7	16.85	2	4.00	9	20.85	25	41.35	0	0.00	0	-	1	0.35	6	11.75	5	17.50	37	70.95
May-14	8	11.00	2	2.80	1	2.30	3	5.10	11	16.10	1	1.90	1	1.90	0	0.00	2	3.60	8	17.60	22	39.20
Jun-14	7	12.35	1	2.25	0	0.00	1	2.25	8	14.60	1	1.90	1	1.90	0	0.00	0	0.00	0	0.00	9	16.50
Jul-14	23	19.60	2	2.20	0	0.00	2	2.20	25	21.80	2	3.90	2	3.90	1	0.20	0	0.00	3	2.55	31	28.45
Aug-14	29	45.80	3	6.50	0	0.00	3	6.50	32	52.30	3	4.80	3	4.80	0	0.00	2	4.45	5	5.30	42	66.85
Sep-14	40	32.55	4	9.00	1	2.20	5	11.20	45	43.75	2	3.80	2	3.80	1	0.80	1	4.45	2	6.30	51	59.10
Oct-14	7	13.90	1	2.50	1	2.10	2	4.60	9	18.50	7	14.60	7	14.60	1	0.00	1	0.40	0	0.00	18	33.50
Nov-14	12	18.85	5	8.25	1	1.90	6	10.15	18	29.00	3	7.05	3	7.05	1	0.20	1	1.75	1	1.00	24	39.00
Dec-14	18	26.60	6	10.20	1	2.5	7	12.20	25	38.80	2	3.90	2	3.90	1	0.40	3	6.75	1	1.50	32	51.35
Jan-15	30	49.35	11	22.65	2	3.90	13	26.55	43	75.90	8	16.80	8	16.80	0	0.00	3	6.40	5	8.80	59	107.90
Feb-15	16	21.85	5	6.90	2	4.10	7	11.00	23	32.85	4	7.60	4	7.60	0	0.00	4	4.00	5	9.10	36	53.55
Mar-15	22	26.45	3	4.50	1	2.10	4	6.60	26	33.05	2	3.90	2	3.90	1	0.40	3	4.45	3	6.20	35	48.00
Total	228	298.80	50	94.60	12	24.60	62	119.20	290	418.00	35	70.15	35	70.15	7	2.35	26	48	38	75.85	396	614.35

First Year NASO Contract

2013/14

MONTH	NASO												MEDICAL OTHERS				TOTAL						
	ACC		MOH Medical		MOH IHT		MOH TOTAL		MEDICAL		PRIVATE/SDHB		MEDICAL OTHER										
	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	Accum. Flying Time				
Apr-13	10	15.33	3	3.65	1	2.20	4	5.85	14	21.20	2	4.20	2	4.20	0	0.00	3	8.95	1	1.35	20	35.70	35.70
May-13	2	5.35	4	7.60	0	0.00	4	7.60	6	12.95	3	6.25	3	6.25	0	0.20	2	2.80	0	0.00	12	22.20	57.90
Jun-13	8	16.45	4	7.80	0	0.00	4	7.80	12	24.25	0	0.00	0	0.00	0	0.00	1	1.00	0	0.00	13	25.25	83.15
Jul-13	21	32.05	4	2.90	1	2.00	5	4.90	26	36.95	1	2.00	1	2.00	1	0.10	0	0.00	4	11.35	32	50.40	133.55
Aug-13	23	36.25	1	2.00	2	4.00	3	6.00	26	42.25	0	2.25	0	2.25	1	0.20	3	2.25	5	12.05	35	56.75	190.30
Sep-13	19	32.90	3	4.75	0	0.00	3	4.75	22	37.65	2	4.50	2	4.50	0	0.00	0	0.00	3	8.50	27	50.65	240.95
Oct-13	6	8.30	6	11.30	1	1.80	7	13.10	13	21.40	1	2.00	1	2.00	1	0.80	2	3.95	1	0.30	18	28.45	269.40
Nov-13	8	12.20	3	3.50	0	0.00	3	3.50	11	15.70	4	7.70	4	7.70	3	1.20	0	0.00	2	7.10	20	31.70	301.10
Dec-13	13	20.05	4	6.50	0	0.00	4	6.50	17	26.55	5	11.10	5	11.10	2	0.70	4	6.20	2	3.15	30	47.70	348.80
Jan-14	19	30.95	4	6.45	3	6.45	7	12.90	26	43.85	8	14.95	8	14.95	1	0.20	2	4.80	2	1.70	39	65.50	414.30
Feb-14	22	35.70	3	4.40	2	4.30	5	8.70	27	44.40	4	7.10	4	7.10	1	0.90	1	0.60	0	0.00	33	53.00	467.30
Mar-14	24	31.15	2	8.70	2	3.60	8	12.30	32	43.45	2	8.95	4	8.95	1	0.00	4	4.00	2	0.85	43	60.80	528.10
Total	175	276.70	45	69.55	12	24.35	57	93.90	232	370.60	34	68.75	34	68.75	12	5.60	22	34.55	22	48.60	322	528.10	528.10

Year NASO Funded Hours Missions  
Actual

Underfunding Cost for LDART  
(Solely helicopter cost)

2013/14	314.30	370.60	232	\$ 88,954
2014/15	314.30	418.00	290	\$ 163,846
				\$ 252,800 NASO Underfunding over first two years of contract
2015/16	314.30	Estimated 460.00	317	\$ 230,206
				\$ 483,006 NASO Projected underfunding over first three years of contract



Lakes District Air Rescue Trust  
Mission Statistics  
For the year ending 31 March 2012, 2013, 2014 and 2015

2012/13	NASO										MEDICAL OTHERS				LDART		RCC NZ		NZ Police (SAR)		TOTAL	
MONTH	ACC				MEDICAL										MEDICAL OTHERS				TOTAL			
	No	Flight Time	MOH Medical	MOH IHT	MOH TOTAL	NASO TOTAL	PRIVATE/SDHB	MEDICAL OTHER	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	Accum. Flying Time			
Apr-12	14	21.75	5	7.60	2	3.60	7	11.20	21	32.95	1	1.90	1	1.90	0	0.00	0	0.00	22	34.85		
May-12	5	8.30	1	1.70	5	9.80	6	11.50	11	19.80	0	0.00	0	0.00	0	0.00	0	0.00	11	19.80		
Jun-12	9	13.80	5	9.85	2	3.50	7	13.35	16	27.15	0	0.00	0	0.00	0	0.00	0	0.00	16	81.80		
Jul-12	21	31.60	1	1.30	2	3.60	3	4.90	24	36.50	1	1.80	1	1.80	0	0.00	0	0.00	25	38.30		
Aug-12	23	25.00	1	1.90	1	1.85	2	3.75	25	28.75	1	1.90	1	1.90	0	0.00	1	2.25	27	32.90		
Sep-12	8	3.50	1	1.40	1	1.85	2	3.25	10	6.75	2	3.45	2	3.45	0	0.00	1	1.80	14	14.40		
Oct-12	5	6.90	7	8.15	2	4.10	9	12.25	14	19.15	1	1.80	1	1.80	0	0.00	2	4.15	19	26.60		
Nov-12	14	17.25	1	2.20	0	0.00	1	2.20	15	19.45	1	1.60	1	1.60	0	0.00	1	1.95	0	0.00		
Dec-12	21	25.35	8	12.70	0	0.00	8	12.70	29	38.05	1	1.90	1	1.90	0	0.00	0	0.00	1	1.30		
Jan-13	13	12.30	5	6.20	4	7.05	9	13.25	22	25.55	0	0.00	0	0.00	0	0.00	1	3.30	0	0.00		
Feb-13	21	34.85	4	7.43	0	0.00	4	7.43	25	42.28	3	5.45	3	5.45	0	0.00	2	2.70	1	0.63		
Mar-13	13	20.50	6	9.85	0	0.00	6	9.85	19	30.35	2	3.70	2	3.70	0	0.00	5	6.85	5	4.80		
Total	167	221.10	45	70.28	19	35.35	64	105.63	231	326.73	13	23.50	13	23.50	0	0.00	13	23.00	10	10.63		
																			267	383.85		
																				383.85		

2011/12		NASO										MEDICAL OTHERS				LDART		RCC NZ		NZ Police (SAR)		TOTAL	
MONTH	ACC		MOH Medical		MOH IHT		MOH TOTAL		MEDICAL		PRIVATE/SDHB		MEDICAL OTHER										
	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	NASO TOTAL	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time	No	Flight Time			
Apr-11	10	16.35	4	5.50	0	0.00	4	5.50	14	21.85	0	0.00	0	0.00	0	0.00	0	0.00	14	21.85			
May-11	3	5.70	4	7.60	0	0.00	4	7.60	7	13.30	1	1.80	1	1.80	0	0.00	0	0.00	8	15.10			
Jun-11	4	6.10	1	1.75	0	0.00	1	1.75	5	7.85	2	3.60	2	3.60	0	0.00	0	0.00	7	11.45			
Jul-11	15	13.45	1	1.30	0	0.00	1	1.30	16	14.75	3	5.20	3	5.20	0	0.00	0	0.00	19	19.95			
Aug-11	13	13.35	1	1.35	2	3.85	3	5.20	16	18.55	0	0.00	0	0.00	0	0.00	0	0.00	16	18.35			
Sep-11	12	10.75	3	3.40	2	3.90	5	7.30	17	18.05	2	4.00	2	4.00	0	0.00	0	0.00	19	22.05			
Oct-11	6	9.20	3	1.30	1	2.05	4	3.35	10	12.55	1	1.70	1	1.70	0	0.00	0	0.00	1	2.40			
Nov-11	10	12.35	6	9.25	1	1.90	7	11.15	17	23.50	0	0.00	0	0.00	0	0.00	0	0.00	17	23.50			
Dec-11	18	20.95	3	4.05	2	4.40	5	8.45	23	29.40	0	0.00	0	0.00	1	0.85	0	0.00	24	30.25			
Jan-12	12	18.10	4	7.10	0	0.00	4	7.10	16	25.20	3	5.75	3	5.75	1	0.60	0	0.00	20	31.55			
Feb-12	10	12.40	0	0.00	1	1.75	1	1.75	11	14.15	0	0.00	0	0.00	0	0.00	0	0.00	11	14.15			
Mar-12	11	16.25	7	10.90	0	0.00	7	10.90	18	27.15	0	0.00	0	0.00	0	0.00	0	0.00	18	27.15			
Total	124	154.95	37	53.50	9	17.85	46	71.35	170	226.30	12	22.05	12	22.05	2	1.45	0	0.00	1	2.40			
																			Accum. Flying Time				
																				252.20			



## **CORRESPONDENCE**







**From:** Jules Tapper [REDACTED]  
**Sent:** Friday, 19 December 2014 5:32 p.m.  
**To:** 'steve.ruru@southlanddc.govt.nz'  
**Cc:** 'Adam Feeley'  
**Subject:** Lakes District Air Rescue Trust

Dear Steve

May I introduce myself - as although an x Invercargill resident I do not think we have met. My name is Jules Tapper and I have been involved in aviation, tourism and business activities in the southern part of New Zealand for over 50 years.

In 1991 I was involved with the formation of the Lakes District Air Rescue Trust. I have been Chairman of our Trust and operating company since inception. Since that time we have successfully operated emergency & rescue services throughout the southern region from bases in Queenstown and Te Anau.

Around 80% of our work is associated with contracts held with ACC and the Ministry of Health (now collectively called NASO) for air EMS work and the local District Health Board for interhospital transfers. Police assistance - mainly for SAR work and beacon location searches (personal, marine and aircraft) and retrieves on behalf of RCC NZ make up the balance of our work.

Due to the nature of our region and a lot of adventure activity, control room tasked missions have increased steadily year on year. In the last year ended 31 March we flew 323 missions for a total of 528 hours. However, last year was the first year of a new 5 year NASO contract and it was based on the previous years then record number of operations and funding was capped. Our risk was that if NASO missions exceeded the funding cap we would face a funding shortage in that area.

For 22 years we had operated successfully under previous contracts but the first year of this new NASO contract we ended up with a deficit for the first time of \$83,000. NASO does not pay the full cost of service. This situation could not be allowed to continue and so we have sourced additional support funding from several organisations, businesses and individuals and Trusts to cover this current years operations. Right now we are tracking ahead of last years operations and flying hours and at the end of November indications are that this current year is going to ahead of last years operations at 31 March 2015 and the deficit will be similar or greater than last years. Cost containment measures are in place wherever possible.

This is an unacceptable position for an emergency infrastructure service to find itself in. We have no control over dispatch. If we are called we get airborne 24/7 with the appropriate crews and equipment on board. We cannot say "Sorry we have no more money so we cannot do a mission."

Our general area of operations is within a line Haast to Alexandra then down to Invercargill and all that area to the south and West of that line.

Our most faraway mission was a night winching of a badly injured seaman off a ship 480 nautical miles (890 Km!) south of NZ in the sub Antarctica waters. The pilot Richard Hayes has over the years been awarded several awards including Queens & Police Commendations, the MNZO and at Xmas he was Knighted for his services. A very brave man. His winchman Lloyd Matheson has also received the QSO and it was noted at a recent aviation meeting that for one organisation's senior people to have 3 senior persons (includes myself) all accumulating such high honours is rare recognition indeed. Makes it all worthwhile when good patient outcomes ensue & your peers do recognise your efforts.

was suggested that an approach through both councils with a submission to the next Annual Plan may be an ideal platform to support this essential service in the area. We believe that support from this area would be the most equitable way of spreading the financial load over all ratepayers in the region. As you will be aware, the Dunedin based helicopter operation is supported by the ORC to the tune of several hundred thousand dollars. Our ask is much more modest but would be in the area of \$150,000 per annum for at least the last three years of the existing NASO contract. Spread over the joint ratepayer base the ask is not that great but it would be of great assistance to the Trusts continuing operations.

The Air Rescue Group - representing the 10 Air Emergency Helicopter Trusts is hopeful of renegotiating a slightly more realistic contractual arrangement with the Crown at the end of the present NASO contract but it is fair to say that current Government thinking is that if areas want a service then they should directly pay a greater part of the cost. I must observe at this point that the huge surpluses that ACC especially has been making in recent times is a counter to this argument but have been told we will not get a cent more from central Government until new contracts are let in 2019

We do not own helicopters in our own right but have contractual arrangements with Heliworks in Queenstown and Southern Lakes Helicopters in Te Anau using especially equipped and certified helicopters. The Trust holds all contracts, buys all the necessary equipment( some of which is extremely expensive to purchase and maintain), trains all personnel to the highly audited standards of NZS 8156 and ISO 9001 and does all administration and fundraising.

When I was involved in recent fundraising to cover our current years predicted deficit I had our Financial Controller prepared a detailed formal proposal to present to prospective funders.

My question to you at this time is "Would you like to have me send you an email copy of that detail so that both councils can decide if they support the idea of assistance to this southern region asset." You will note I have copied Adam Feeley in on this correspondence so that all are in the loop.

I look forward to your reply and am quite happy to travel to Invercargill in the New Year to expand on any operational or financial detail you may require.

Yours faithfully,

Jules Tapper

Chairman  
Lakes District Air Rescue Trust



R Jules Tapper ONZM  
P O Box 2205  
Queenstown  
New Zealand 9349



Client: Lakes District Air Rescue Trust  
Balance Day: 31 March 2015

Work Paper:  
Signed: GTR  
Date: 10/04/2015

Administration Breakdown

	Accountancy and auditor queries	Budget	Meeting Prep	Formal Meetings	Insurance	Missions	AR	AP and Reports	Monthly Financials	Reports/Internal	Reports/External	Correspondence and Telephone	Informal Meetings	Total	Per FA Admin plus Accountancy
<b>LDART</b>															
Charged	4,249.35	1,750.00	6,722.62	5,880.00	1,400.00	-	2,954.23	4,864.81	1,400.00	952.70	700.00	1,050.00	3,850.00	35,773.71	0.08
<b>LDRHL</b>															
Charged	3,251.50	2,397.50	6,927.99	3,850.00	613.90	4,286.16	12,295.21	8,397.33	2,100.00	4,505.02	6,429.24	611.20	2,100.00	57,765.06	0.01
Total	7,500.85	4,147.50	13,650.61	9,730.00	2,013.90	4,286.16	15,249.44	13,262.14	3,500.00	5,457.72	7,129.24	1,661.20	5,950.00	93,538.77	100%
%	8%	4%	15%	10%	2%	5%	16%	14%	4%	6%	8%	2%	6%		

**Lakes District Air Rescue Trust - Consolidated**  
**Statement of Financial Performance 5 Year Analysis**  
**For the Year ended 31 March 2015**

	2011 \$	2012 \$	2013 \$	2014 \$	2015 \$
<b>REVENUE</b>					
Mission Income	695,205	801,976	1,266,015	1,538,709	1,728,758
Disbursements Recovered	1,320	7,788	11,335	1,331	1,301
Ministry of Health Payment	6,485	6,485	6,485	6,485	6,485
Total Sales	703,010	816,249	1,283,835	1,546,525	1,736,544
<b>MATERIALS USED</b>					
Mission Subcontractors - Helicopter	521,921	616,343	951,102	1,373,449	1,597,266
Mission Subcontractors - Medical	14,341	4,920	20,947	21,122	18,386
Mission Subcontractors - Ambulance Officer	52,915	51,850	87,980	127,908	151,833
Accommodation Expenses	-	-	280	1,253	881
Hire - Night vision goggles	2,565	12,405	12,478	-	-
Winch Hire	-	-	2,730	-	-
Hire of Oxygen Bottles	-	-	395	-	-
Ministry of Health Payment transferred to Company	-	-	-	6,485	6,485
Total	591,742	685,518	1,075,912	1,530,217	1,774,851
<b>GROSS LOSS FROM TRADING</b>	111,268	130,731	207,923	16,308	(38,307)
<b>SUNDRY INCOME</b>					
Donations - Westpac Chopper Appeal	36,412	33,082	39,771	80,651	103,478
Donations - Community	9,345	4,191	10,020	12,762	45,694
Grant - New Zealand Lotteries Training	9,938	1,100	35,860	15,728	31,153
Donation - Southern Region Lions	-	1,651	2,900	9,541	8,069
Donation - Police Diversion	-	-	1,000	-	-
MAF - Farm Mapping Donation	4,989	20	15,984	1,334	2,323
Subscriptions - Support Members	220	240	220	200	260
Subscriptions - Corporate Members	7,700	7,200	7,200	6,400	51,900
Training Reimbursement - Wakatipu Land SAR	6,359	-	-	-	-
Interest Received	18,420	23,246	25,856	22,046	29,227
Air Ambulance Medical Services - MOH	-	53,996	-	-	-
Total Income	204,651	255,457	346,734	164,970	233,797
<b>Less Expenses</b>					
Accountancy Fees	2,500	2,500	3,329	5,000	6,000
Administration Costs	52,054	56,521	88,085	92,466	87,639
Advertising	598	250	843	2,480	2,356
Audit Fee - AIA	500	-	-	2,176	2,858
Audit Fees - Financial	1,650	2,202	3,085	4,396	3,554
Bad Debts	-	-	-	-	4,849
Bank Charges	64	88	22	167	177
Chairmans Expenses	-	-	4,800	4,800	4,800
Consultancy	-	-	900	896	992
Donations	-	-	-	-	1,400
Expenses Secretary/Manager	6,725	2,653	18,244	1,600	1,054
Freight & Courier	-	-	32	112	-
General Expenses	44	44	44	44	89
Honorarium Chairman	2,167	2,000	2,000	5,500	6,000
Honorarium Secretary/Manager	7,500	10,000	10,000	13,500	15,000
Helipads Survey Costs	11,630	575	-	250	2,400
Hire of Oxygen	-	-	-	92	-
Insurance	6,277	6,270	7,528	12,323	12,747
Interest - Overdraft	-	-	-	37	-
Legal Expenses	-	-	11,559	756	275
Meeting Expenses - AGM	293	257	231	81	-
Meeting Expenses - Ambulance NZ	100	94	88	-	-

The above information has been prepared without performance of audit or review engagement procedures and must be read subject to the compilation report set out on page 1.

**Lakes District Air Rescue Trust - Consolidated  
Statement of Financial Performance 5 Year Analysis  
For the Year ended 31 March 2015**

	2011 \$	2012 \$	2013 \$	2014 \$	2015 \$
NASO Audit Expenses	-	-	7,515	-	-
Printing, Stamps & Stationery	1,085	1,209	2,485	2,867	2,095
Repairs & Maintenance - Equipment	1,917	1,816	2,710	5,746	2,462
Training	20,407	2,751	46,111	49,463	50,451
Sponsorship - NZMR	10,000	-	-	-	-
Subscriptions	2,732	2,786	2,961	2,958	2,653
Telephone, Tolls & Internet	1,584	1,632	1,478	1,339	1,391
Travel, Conferences, Food and Accommodation	5,474	6,234	8,861	6,492	4,138
<b>Total Expenses</b>	<u>135,301</u>	<u>99,882</u>	<u>222,911</u>	<u>215,541</u>	<u>215,380</u>
Net Surplus Before Depreciation	69,350	155,575	123,823	(50,571)	18,417
<b>Less Depreciation</b>					
Depreciation - Note 8	25,734	28,256	33,567	32,358	26,494
Depreciation - Loss on Sale	-	-	-	-	29,322
Depreciation Recovered	-	-	(1,221)	-	-
Net Depreciation Adjustment	25,734	28,256	32,346	32,358	55,816
<b>NET LOSS</b>	<u>\$43,616</u>	<u>\$127,319</u>	<u>\$91,477</u>	<u>(\$82,929)</u>	<u>(\$37,399)</u>

*The above information has been prepared without performance of audit or review engagement procedures and must be read subject to the compilation report set out on page 1.*