

The background of the entire page is a photograph of a mountainous landscape. In the foreground, there are rolling green hills with some dark green trees. In the middle ground, there are larger, more rugged mountains with patches of green and brown. In the background, there are even higher, more jagged mountain peaks. Overlaid on this landscape is a white wireframe structure that mimics the shapes of the mountains, creating a geometric, low-poly effect. The sky is a clear, solid blue.

TEN YEAR PLAN 2018-2028 HE MAHERE KAHURUTAKA 2018-2028

Volume 1

OUR VISION | TŌ TĀTOU MOEMOEĀ

Our strategic map

We have used a map to describe what we plan to achieve over the next ten years. The map represents the relationships and interactions we have with the community and our natural environment.

To understand this map and how it flows into the document, it's important to explain some of the terms we use.

Vision the ability to think about or plan the future with imagination or wisdom

Our vision for the future is:

Vibrant Communities
Enduring Landscapes
Bold Leadership

These are represented by the three mountain peaks on the strategic map.

Outcome the way a thing turns out; a consequence

The vision is broken down further into specific community outcomes. These describe what difference we want to see and feel at the end of ten years. The outcomes are community driven, so it's really important for us to work with our partners to achieve them.

The community outcomes are shown as trails, leading from lakeside activities to the peaks of our strategic vision.

Activity /noun/ a thing that a person or group does

Each community outcome is linked to an activity. Activities are the services we provide to the community that help us achieve the community outcomes. Some community outcomes relate to a number of activities, but in the strategic map are linked to the predominant activity.

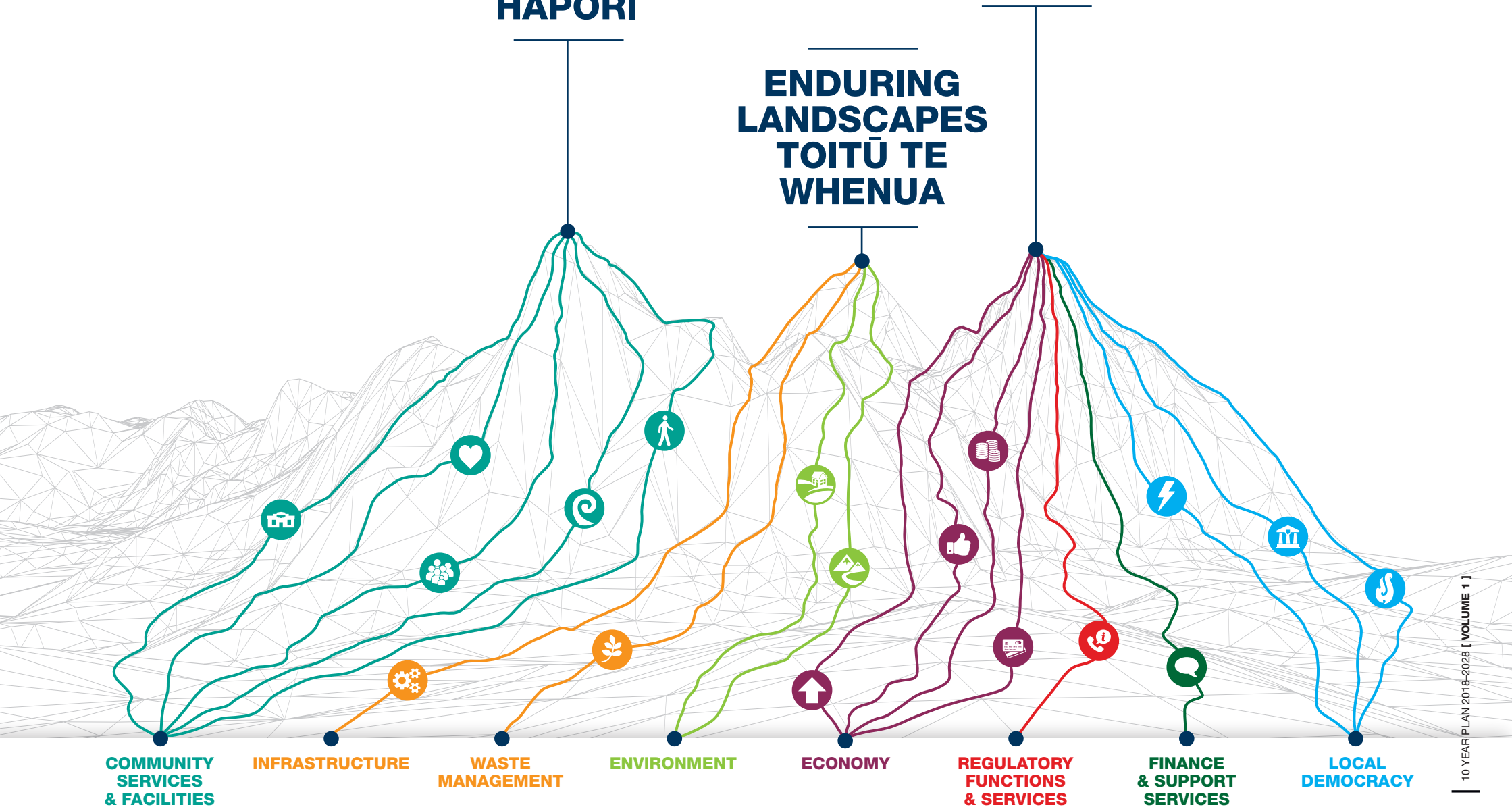
Measure/verb/ assess the importance, effect, or value of (something)

To complete the picture we'll tell you each year what we've achieved against the plan. For each community outcome we list a series of measures that we'll use to tell you how well we're tracking. Some of these relate to matters that are important to the community, where we are only part of the solution. These measures are balanced with those that still reflect how well we're delivering our core activities.

**VIBRANT
COMMUNITIES
TE ORAKA
HAPORI**






**BOLD
LEADERSHIP
TE AMORAKI**

**ENDURING
LANDSCAPES
TOITŪ TE
WHENUA**





OUR COMMUNITY OUTCOMES



COMMUNITY SERVICES & FACILITIES

-  Efficient and effective community facilities
-  Communities have a good standard of living and wellbeing
-  Communities are inclusive for all
-  Strong cultural landscape that inspires, preserves and celebrates our heritage, arts and culture
-  Appropriate public access

INFRASTRUCTURE AND WASTE MANAGEMENT

-  Efficient and effective infrastructure
-  Environmental sustainability and low impact living is highly valued

ENVIRONMENT

-  Quality built environments that meet local needs and respect the local character
-  World class landscapes are protected


ECONOMY

-  Sustainable growth management
-  Partnering for success
-  Investing strategically
-  Enabling diversification




REGULATORY FUNCTIONS & SERVICES

-  A responsive organisation

FINANCE & SUPPORT SERVICES

-  An organisation that consults effectively and makes sound decisions

LOCAL DEMOCRACY

-  Communities are resilient and prepared for civil defence emergency events
-  An organisation that demonstrates leadership
-  An organisation that considers the district's partnership with Mana Whenua